

Caution: Forms printed from within Adobe Acrobat may not meet IRS or state taxing agency specifications. When using Acrobat, select the "Actual Size" in the Adobe "Print" dialog.

CLIENT'S COPY

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING
DECEMBER 31, 2021

Prepared for	MONTGOMERY COUNTY COMMUNITY FOUNDATION 2001 TIMBERLOCH PLACE 500 THE WOODLANDS, TX 77380
Prepared by	CROWE LLP NINE GREENWAY PLAZA, SUITE 1700 HOUSTON, TX 77046
Amount due or refund	NOT APPLICABLE
Make check payable to	NOT APPLICABLE
Mail tax return and check (if applicable) to	NOT APPLICABLE
Return must be mailed on or before	NOT APPLICABLE
Special Instructions	<p>THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. AFTER YOU HAVE REVIEWED THE RETURN FOR COMPLETENESS AND ACCURACY, PLEASE SIGN, DATE AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL TRANSMIT THE RETURN ELECTRONICALLY TO THE IRS AND NO FURTHER ACTION IS REQUIRED. RETURN FORM 8879-TE TO US BY NOVEMBER 15, 2022.</p> <p>*** FOR FASTER PROCESSING, YOU MAY FAX YOUR SIGNED FORM 8879 TO 713-218-5475 OR EMAIL TO BV8879@CROWE.COM ***</p>

IRS e-file Signature Authorization for a Tax Exempt Entity

For calendar year 2021, or fiscal year beginning _____, 2021, and ending _____, 20__

2021

Department of the Treasury Internal Revenue Service

Do not send to the IRS. Keep for your records. Go to www.irs.gov/Form8879TE for the latest information.

Name of filer: MONTGOMERY COUNTY COMMUNITY FOUNDATION
Name and title of officer or person subject to tax: BRENT WUNDERLICH, CHAIRMAN OF THE BOARD
EIN or SSN: 76-0082098

Part I Type of Return and Return Information

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only.

Table with 4 columns: Line number (1a-10a), Form type, Description, and Amount. Line 1a: Form 990, Total revenue, 1,350,378.

Part II Declaration and Signature Authorization of Officer or Person Subject to Tax

Under penalties of perjury, I declare that I am an officer of the above entity or I am a person subject to tax with respect to (name of entity) CROWE LLP, (EIN) 77046 and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete.

PIN: check one box only

I authorize CROWE LLP to enter my PIN 77046. ERO firm name. Enter five numbers, but do not enter all zeros.

as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return.

Signature of officer or person subject to tax: _____ Date: _____

Part III Certification and Authentication

ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

65796077046
Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature: ANGELA K ARMSTRONG Date: 10/25/22

ERO Must Retain This Form - See Instructions
Do Not Submit This Form to the IRS Unless Requested To Do So

Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2021

Department of the Treasury
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.
▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

A For the 2021 calendar year, or tax year beginning and ending

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization MONTGOMERY COUNTY COMMUNITY FOUNDATION		D Employer identification number 76-0082098	
	Doing business as			
	Number and street (or P.O. box if mail is not delivered to street address) Room/suite 2001 TIMBERLOCH PLACE 500		E Telephone number 281-363-8158	
	City or town, state or province, country, and ZIP or foreign postal code THE WOODLANDS, TX 77380		G Gross receipts \$ 1,887,578.	
	F Name and address of principal officer: BRENT WUNDERLICH SAME AS C ABOVE		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. See instructions H(c) Group exemption number ▶	

I Tax-exempt status: 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or 527

J Website: WWW.MCCFOUNDATION.ORG

K Form of organization: Corporation Trust Association Other ▶ **L** Year of formation: 1983 **M** State of legal domicile: TX

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: CREATING LEGACIES TO FULFILL PHILANTHROPIC DREAMS THROUGH GRANTS TO NONPROFITS AND SCHOLARSHIPS.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	12
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	12
	5 Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5	2
	6 Total number of volunteers (estimate if necessary)	6	50
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0.	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	915,921.	689,820.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	0.	0.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	502,715.	609,032.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	36,840.	51,526.
		1,455,476.	1,350,378.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	272,776.	291,763.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	133,339.	132,774.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b Total fundraising expenses (Part IX, column (D), line 25) ▶	0.	
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	72,208.	88,130.
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	478,323.	512,667.
19 Revenue less expenses. Subtract line 18 from line 12	977,153.	837,711.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	8,968,074.	9,812,463.
	22 Net assets or fund balances. Subtract line 21 from line 20	140,522.	147,200.
	8,827,552.	9,665,263.	

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer		Date		
	BRENT WUNDERLICH, CHAIRMAN OF THE BOARD				
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	ANGELA K ARMSTRONG	ANGELA K ARMSTRONG	10/25/22		P00847658
	Firm's name ▶ CROWE LLP	Firm's EIN ▶ 35-0921680			
	Firm's address ▶ NINE GREENWAY PLAZA, SUITE 1700 HOUSTON, TX 77046		Phone no. 713-667-9147		

May the IRS discuss this return with the preparer shown above? See instructions Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: THE MISSION OF MONTGOMERY COUNTY COMMUNITY FOUNDATION (MCCF) IS TO PROVIDE LEADERSHIP IN MONTGOMERY COUNTY BY DIRECTING SUSTAINABLE FINANCIAL RESOURCES THAT STRENGTHEN OUR COMMUNITY AND IMPROVE THE QUALITY OF LIFE FOR CURRENT AND FUTURE GENERATIONS. MCCF STRIVES TO

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 220,200. including grants of \$ 220,200.) (Revenue \$) GRANTS: CREATING LEGACY GRANTS MATCHES DONOR PASSIONS WITH NONPROFITS IMPROVING THE QUALITY OF LIFE IN MONTGOMERY COUNTY. ENABLING DOCUMENTS FOR DONOR ADVISED FUNDS, FIELD OF INTEREST FUNDS, DESIGNATED AGENCY FUNDS, AND UNRESTRICTED FUNDS GUIDE A TEAM OF 15 DISTRIBUTION COMMITTEE VOLUNTEERS WHO REVIEW AND VET GRANT REQUESTS. DURING 2021, 42 GRANTS WERE GIVEN TO FEED THE HUNGRY, HELP WITH RENT AND UTILITIES, CARE FOR ABUSED AND NEGLECTED CHILDREN, HELP CHILDREN START SCHOOL WITH NEW CLOTHES AND SCHOOL SUPPLIES, OFFER EQUINE THERAPY TO VETERANS AND CHILDREN, PROVIDE HEALTH CARE SERVICES AND PRESCRIPTIONS, SUPPORT CONCERTS, CULTURAL AND HERITAGE PROGRAMS, SUPPORT ANIMAL WELFARE AND MORE.

4b (Code:) (Expenses \$ 17,000. including grants of \$ 17,000.) (Revenue \$) SCHOLARSHIPS: HIGH SCHOOL AND COMMUNITY COLLEGE STUDENTS ARE AWARDED GRANTS TO FURTHER THEIR POST HIGH SCHOOL EDUCATIONAL PURSUITS. DURING 2021, 14 STUDENTS RECEIVED SCHOLARSHIPS FROM LEGACY FUNDS TO EXPAND THEIR CHANCE FOR SUCCESS. EACH FUND TARGETS SOMETHING DIFFERENT, SUCH AS A LOCAL HIGH SCHOOL, SPECIFIC ATTRIBUTES LIKE SERVICE ABOVE SELF, ACADEMIC PERFORMANCE, FINANCIAL NEEDS, AND SPORTS. EACH FUND HAS A SELECTION COMMITTEE APPROVED BY THE BOARD WHO USES FAIR AND OBJECTIVE CRITERIA TO SELECT THIER NOMINEE(S). ALL CRITERIA, COMMITTEES AND FINAL SCHOLARSHIP RECIPIENTS ARE APPROVED BY THE DISTRIBUTION COMMITTEE AND BOARD OF DIRECTORS.

4c (Code:) (Expenses \$ 54,563. including grants of \$ 54,563.) (Revenue \$) DURING FEBRUARY 2021, MONTGOMERY COUNTY EXPERIENCED A RARE ARCTIC BLAST THAT IMMOBILIZED THE ENTIRE COUNTY FOR 3 DAYS AND A LARGE PERCENTAGE OF THE COUNTY FOR A WEEK. WITHOUT ELECTRICITY, WORK CAME TO A STANDSTILL. PEOPLE IN HOURLY JOBS WERE NOT ABLE TO GET TO WORK EVEN IF WORK WAS OPEN. THE ARCTIC BLAST TOOK A MAJOR TOLL ON PEOPLE WHO LOST PRECIOUS HOURS OF WORK THAT WERE NEEDED TO PAY THE RENT OR FEED THE FAMILY. THE BOARD OF THE COMMUNITY FOUNDATION AWARDED THE MAJORITY OF ITS LONG TERM DISASTER RECOVERY FUNDS TO MONTGOMERY COUNTY FOOD BANK TO PROVIDE FOOD AND THE COMMUNITY ASSISTANCE CENTER TO PAY RENT, MORTGAGE, OR UTILITY BILLS FOR THOSE WHO WERE AT RISK DUE TO LOST WAGES. THESE ORGANIZATIONS ASSISTED 269 INDIVIDUALS.

4d Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)

4e Total program service expenses 291,763.

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1 X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions	2 X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3	X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5	X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6 X	
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7	X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8	X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9	X
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	10 X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	11a X	
b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b	X
c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c X	
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d	X
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	11e X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	X
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	12a	X
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	12b	X
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	13	X
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b	X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15	X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16	X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions	17	X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18 X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19	X
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a	X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21 X	

Part IV Checklist of Required Schedules (continued)

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 22 through 38 regarding grants, compensation, tax-exempt bonds, excess benefits, and controlled entities.

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V []

Table with 3 columns: Question ID, Question Text, Yes, No. Rows include questions 1a, 1b, and 1c regarding Form 1096, Forms W-2G, and backup withholding rules.

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No response boxes. Includes questions 2a through 17 regarding employee reporting, tax returns, unrelated business income, foreign accounts, prohibited transactions, and charitable contributions.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
1b	Enter the number of voting members included on line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
8a	The governing body?	X	
8b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
11b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done	X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	X	
15b	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.		X
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed TX
- 18** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain on Schedule O)
- 19** Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records _____
JULIE P MARTINEAU - 281-363-8158
2001 TIMBERLOCH PLACE STE 500, THE WOODLANDS, TX 77380

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) JULIE MARTINEAU PRESIDENT & CEO	40.00			X				103,000.	0.	0.
(2) JASON MANN CHAIRMAN	3.00	X		X				0.	0.	0.
(3) BRENT WUNDERLICH VICE CHAIRMAN	3.00	X		X				0.	0.	0.
(4) CHRIS NORTH TREASURER	2.00	X		X				0.	0.	0.
(5) WYNN DEE BAKER SECRETARY	1.50	X		X				0.	0.	0.
(6) DEBBIE CAMPBELL DIRECTOR	1.00	X						0.	0.	0.
(7) BILL CROWL DIRECTOR	1.00	X						0.	0.	0.
(8) CRAIG DOYLE DIRECTOR	1.00	X						0.	0.	0.
(9) GREGG HOPE DIRECTOR	1.00	X						0.	0.	0.
(10) LAURA LEA PALMER DIRECTOR	1.00	X						0.	0.	0.
(11) GEORGE SOWERS DIRECTOR	1.00	X						0.	0.	0.
(12) ERIC THIERGOOD DIRECTOR	1.00	X						0.	0.	0.
(13) TIM WELBES DIRECTOR	1.00	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
1b Subtotal							103,000.	0.	0.	
c Total from continuation sheets to Part VII, Section A							0.	0.	0.	
d Total (add lines 1b and 1c)							103,000.	0.	0.	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **1**

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>		X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

				(A)	(B)	(C)	(D)	
				Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512 - 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a						
	b Membership dues	1b						
	c Fundraising events	1c	109,496.					
	d Related organizations	1d						
	e Government grants (contributions)	1e	22,250.					
	f All other contributions, gifts, grants, and similar amounts not included above	1f	558,074.					
	g Noncash contributions included in lines 1a-1f	1g	\$					
	h Total. Add lines 1a-1f							689,820.
Program Service Revenue	2 a	Business Code						
	b							
	c							
	d							
	e							
	f All other program service revenue							
	g Total. Add lines 2a-2f							
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)			540,016.			540,016.	
	4 Income from investment of tax-exempt bond proceeds							
	5 Royalties							
	6 a Gross rents	6a	(i) Real	(ii) Personal				
	b Less: rental expenses	6b						
	c Rental income or (loss)	6c						
	d Net rental income or (loss)							
	7 a Gross amount from sales of assets other than inventory	7a	(i) Securities	(ii) Other				
	b Less: cost or other basis and sales expenses	7b	476,776.					
	c Gain or (loss)	7c	69,016.					
d Net gain or (loss)			69,016.			69,016.		
8 a Gross income from fundraising events (not including \$ 109,496. of contributions reported on line 1c). See Part IV, line 18	8a							
b Less: direct expenses	8b	60,424.						
c Net income or (loss) from fundraising events			51,526.			51,526.		
9 a Gross income from gaming activities. See Part IV, line 19	9a							
b Less: direct expenses	9b							
c Net income or (loss) from gaming activities								
10 a Gross sales of inventory, less returns and allowances	10a							
b Less: cost of goods sold	10b							
c Net income or (loss) from sales of inventory								
Miscellaneous Revenue	11 a	Business Code						
	b							
	c							
	d All other revenue							
	e Total. Add lines 11a-11d							
12 Total revenue. See instructions				1,350,378.	0.	0.	660,558.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	274,763.	274,763.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	17,000.	17,000.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	103,000.		103,000.	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	20,501.		20,501.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)				
9 Other employee benefits				
10 Payroll taxes	9,273.		9,273.	
11 Fees for services (nonemployees):				
a Management				
b Legal				
c Accounting	12,080.		12,080.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	35,475.		35,475.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	3,727.		3,727.	
12 Advertising and promotion	374.		374.	
13 Office expenses	2,235.		2,235.	
14 Information technology	4,486.		4,486.	
15 Royalties				
16 Occupancy	17,893.		17,893.	
17 Travel	1,141.		1,141.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	831.		831.	
20 Interest				
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	74.		74.	
23 Insurance	1,886.		1,886.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a PRINTING	3,907.		3,907.	
b DUES & SUBSCRIPTIONS	3,165.		3,165.	
c OTHER	656.		656.	
d CREDIT CARD BANK FEES	200.		200.	
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	512,667.	291,763.	220,904.	0.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A)		(B)
		Beginning of year		End of year
Assets	1 Cash - non-interest-bearing		1	
	2 Savings and temporary cash investments	822,819.	2	898,102.
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net		4	
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 5,173.		
	b Less: accumulated depreciation	10b 2,844.	2,403.	10c 2,329.
	11 Investments - publicly traded securities		11	
	12 Investments - other securities. See Part IV, line 11		12	
	13 Investments - program-related. See Part IV, line 11	8,142,352.	13	8,912,032.
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11	500.	15	0.
16 Total assets. Add lines 1 through 15 (must equal line 33)	8,968,074.	16	9,812,463.	
Liabilities	17 Accounts payable and accrued expenses		17	
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	140,522.	25	147,200.
	26 Total liabilities. Add lines 17 through 25	140,522.	26	147,200.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	595,521.	27	620,101.
	28 Net assets with donor restrictions	8,232,031.	28	9,045,162.
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	8,827,552.	32	9,665,263.
	33 Total liabilities and net assets/fund balances	8,968,074.	33	9,812,463.

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,350,378.
2	Total expenses (must equal Part IX, column (A), line 25)	2	512,667.
3	Revenue less expenses. Subtract line 2 from line 1	3	837,711.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	8,827,552.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	9,665,263.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
2b	Were the organization's financial statements audited by an independent accountant? _____ If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
2c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? _____ If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? _____		X
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits _____		

Form 990 (2021)

SCHEDULE A
(Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.
Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization: MONTGOMERY COUNTY COMMUNITY FOUNDATION
Employer identification number: 76-0082098

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
2 A school described in section 170(b)(1)(A)(ii).
3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii).
5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv).
6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi).
8 A community trust described in section 170(b)(1)(A)(vi).
9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture.
10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions...
11 An organization organized and operated exclusively to test for public safety.
12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations...
a Type I. A supporting organization operated, supervised, or controlled by its supported organization(s)...
b Type II. A supporting organization supervised or controlled in connection with its supported organization(s)...
c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s)...
d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated...
e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
f Enter the number of supported organizations
g Provide the following information about the supported organization(s).

Table with 6 columns: (i) Name of supported organization, (ii) EIN, (iii) Type of organization, (iv) Is the organization listed in your governing document?, (v) Amount of monetary support, (vi) Amount of other support. Includes a Total row at the bottom.

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	380,450.	528,668.	236,380.	893,221.	689,820.	2,728,539.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	380,450.	528,668.	236,380.	893,221.	689,820.	2,728,539.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						2,728,539.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4	380,450.	528,668.	236,380.	893,221.	689,820.	2,728,539.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	215,541.	274,596.	301,707.	389,993.	540,016.	1,721,853.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11 Total support. Add lines 7 through 10						4,450,392.
12 Gross receipts from related activities, etc. (see instructions)					12	20,466.
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)).....	14	61.31 %
15 Public support percentage from 2020 Schedule A, Part II, line 14	15	69.12 %
16a 33 1/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input checked="" type="checkbox"/>	
b 33 1/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
17a 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
b 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	<input type="checkbox"/>	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						

14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2020 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2021 (line 10c, column (f), divided by line 13, column (f))	17	%
18 Investment income percentage from 2020 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2021. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

	Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>		

Part IV Supporting Organizations (continued)

	Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?		
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?		
11a		
b A family member of a person described on line 11a above?		
11b		
c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI .		
11c		

Section B. Type I Supporting Organizations

	Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.		
1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.		
2		

Section C. Type II Supporting Organizations

	Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).		
1		

Section D. All Type III Supporting Organizations

	Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?		
1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).		
2		
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.		
3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.			
b <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.			
c <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).			
2 Activities Test. Answer lines 2a and 2b below.			
a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		Yes	No
2a			
b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.			
2b			
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI .			
3a			
b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.			
3b			

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	

Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (explain in detail in Part VI):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	

Section C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2021 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6		
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required - explain in Part VI). See instructions.		
3	Excess distributions carryover, if any, to 2021		
a	From 2016		
b	From 2017		
c	From 2018		
d	From 2019		
e	From 2020		
f	Total of lines 3a through 3e		
g	Applied to underdistributions of prior years		
h	Applied to 2021 distributable amount		
i	Carryover from 2016 not applied (see instructions)		
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.		
4	Distributions for 2021 from Section D, line 7: \$		
a	Applied to underdistributions of prior years		
b	Applied to 2021 distributable amount		
c	Remainder. Subtract lines 4a and 4b from line 4.		
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.		
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.		
7	Excess distributions carryover to 2022. Add lines 3j and 4c.		
8	Breakdown of line 7:		
a	Excess from 2017		
b	Excess from 2018		
c	Excess from 2019		
d	Excess from 2020		
e	Excess from 2021		

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Multiple horizontal lines for supplemental information.

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization MONTGOMERY COUNTY COMMUNITY FOUNDATION Employer identification number 76-0082098

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate value of contributions, grants, and end of year, and two yes/no questions regarding donor property and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

Form with multiple questions (1-9) regarding conservation easements, including checkboxes for various purposes, a table for tracking easements held at the end of the tax year, and questions about monitoring and reporting.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

Form with questions (1a, 1b, 2) regarding the reporting of art and historical treasures, including fields for revenue and asset values.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange program
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|---------------------------------|--------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? Yes No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	8,519,893.	7,526,841.	7,316,351.	6,807,744.	6,318,294.
b Contributions	557,824.	813,024.	139,484.	407,743.	315,949.
c Net investment earnings, gains, and losses	587,225.	494,445.	396,724.	305,304.	343,401.
d Grants or scholarships	291,763.	272,776.	325,718.	204,440.	169,900.
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance	9,373,179.	8,519,893.	7,485,200.	7,316,351.	6,807,744.

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment _____ %
 - b Permanent endowment _____ %
 - c Term endowment _____ %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|---|--------------------------|-------------------------------------|
| (i) Unrelated organizations | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| (ii) Related organizations | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
- 4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment				
e Other		5,173.	2,844.	2,329.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				2,329.

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) FIXED INCOME BONDS	1,894,097.	END-OF-YEAR MARKET VALUE
(2) EQUITY FUNDS	12,405.	END-OF-YEAR MARKET VALUE
(3) EXCHANGE TRADED FUND	6,989,350.	END-OF-YEAR MARKET VALUE
(4) CERTIFICATES OF DEPOSIT	16,180.	END-OF-YEAR MARKET VALUE
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶	8,912,032.	

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) AGENCY ENDOWMENTS	147,200.
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	147,200.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII...

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events	
		SKEET SHOOT (event type)	WINE DINNER (event type)	1 (total number)	(add col. (a) through col. (c))	
Revenue	1	Gross receipts	63,650.	144,900.	12,896.	221,446.
	2	Less: Contributions	39,250.	57,350.	12,896.	109,496.
	3	Gross income (line 1 minus line 2)	24,400.	87,550.		111,950.
Direct Expenses	4	Cash prizes				
	5	Noncash prizes				
	6	Rent/facility costs				
	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses	16,873.	30,831.	12,720.	60,424.
	10	Direct expense summary. Add lines 4 through 9 in column (d)				60,424.
11	Net income summary. Subtract line 10 from line 3, column (d)				51,526.	

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1	Gross revenue			
Direct Expenses	2	Cash prizes			
	3	Noncash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
	6	Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No
	7	Direct expense summary. Add lines 2 through 5 in column (d)			
	8	Net gaming income summary. Subtract line 7 from line 1, column (d)			

9 Enter the state(s) in which the organization conducts gaming activities: _____

a Is the organization licensed to conduct gaming activities in each of these states? Yes No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? Yes No

b If "Yes," explain: _____

Part IV Supplemental Information *(continued)*

Lined area for supplemental information.

**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for the latest information.**

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization **MONTGOMERY COUNTY COMMUNITY FOUNDATION** Employer identification number **76-0082098**

Part I General Information on Grants and Assistance

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
ALL EARS! LISTENING & LANGUAGE CENTER - 4881 WEST PANTHER CREEK DRIVE - THE WOODLANDS, TX 77381	45-5209696		10,530.	0.			TO PROVIDE WEEKLY AUDITORY VERBAL THERAPY SESSIONS TO 33% (2) OF THE ENROLLED MONTGOMERY
ANGEL REACH 900 WEST DALLAS CONROE, TX 77301	20-5665097		10,700.	0.			TO EXPAND THE ANGEL REACH FOSTER SUCCESS INITIATIVE TO INCLUDE LEARNING INTERVENTION SESSIONS
ASSISTANCE LEAGUE OF MC 126 SAN JACINTO CONROE, TX 77301	76-0438092		9,900.	0.			TO PROVIDE NEW CLOTHING AND SHOES TO 40 STUDENTS IN NEED IN ALL SIX MONTGOMERY COUNTY SCHOOL
COMMUNITY ASSISTANCE CENTER 1022 MCCALL CONROE, TX 77301	76-0000798		37,282.	0.			FUNDING TO BE USED TO PROVIDE PROGRAM SUPPORT FOR CAC'S SERVICES INCLUDING PROGRAM
COMPASSION UNITED P.O. BOX 2582 CONROE, TX 77305	26-2240778		5,800.	0.			UPDATE A BUILDING BY REPAIRING BATHROOM AND ADDING WALL WITH DOOR FOR CAC TO PROVIDE ADDITIONAL
CONROE LIVE 300 WEST DAVIS STREET, SUITE 520 CONROE, TX 77301	75-3235317		5,100.	0.			REFURBISH MURALS IN DOWNTOWN CONROE, REFURBISH BENCHES IN DOWNTOWN CONROE, AND

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table **▶** _____
- 3** Enter total number of other organizations listed in the line 1 table **▶** _____

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2021

SEE PART IV FOR COLUMN (H) DESCRIPTIONS

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GOD'S GARAGE 2106 EAST DAVIS STREET CONROE, TX 77301	47-5406083		19,173.	0.			FUNDS FOR CONSTRUCTION OF NEW ADMINISTRATION AND AUTO REPAIR CENTER NEEDED TO INCREASE OUR OPERATING
HENRY'S HOME HORSE AND HUMAN SANCTUARY - 14638 PERRY ROAD - CONROE, TX 77302	47-2590822		6,000.	0.			SPONSOR ONE OF THE RESCUED HORSES FOR A YEAR INCLUDING ALL THEIR FEED AND SUPPLEMENTS,
JOURNEY HOME P.O. BOX 223 CONROE, TX 77305	36-4937291		6,864.	0.			PRENATAL NUTRITION PROGRAM FOR PAST AND PRESENT RESIDENT GUEST
LOVE FOSTERS HOPE 33300 EGYPT LANE, SUITE G420 MAGNOLIA, TX 77354	46-0690241		11,673.	0.			OFFSET THE 2022 RFK CHILDREN'S SUMMER CAMP CATERING EXPENSES FOR CHILDREN 7 TO 11 WHO ARE
MONTGOMERY COUNTY FOOD BANK ONE FOOD FOR LIFE WAY CONROE, TX 77385	76-0153892		33,081.	0.			SUPPORT FOOD FOR SENIORS PROGRAM INCLUDING SENIOR BOX PROGRAM AND NUTRITION EDUCATION. SUPPORT FOOD
MC WOMEN'S CENTER 1401 AIRPORT ROAD MONTGOMERY, TX 77356	76-0061208		16,200.	0.			OPERATING FUNDS
MONTGOMERY ISD EDUCATION FOUNDATION - 20774 EVA STREET - MONTGOMERY, TX 77356	46-5233484		10,300.	0.			FUNDING FOR TEACHER GRANTS AND AWARDS BACK TO THE CLASSROOMS OF MISD TO ENSURE STUDENTS RECEIVE
SLEEP IN HEAVENLY PEACE 318 NORTH MAIN STREET CONROE, TX 77301	46-4346568		6,000.	0.			SUPPLIES AND MATERIALS TO BUILD 21 FULLY FURNISHED TWIN BEDS

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
SCHOLARSHIPS	14	17,000.	0.		

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

GRANT AGREEMENTS REQUIRE THE GRANTEE TO PROVIDE A WRITTEN GRANT REPORT THAT INCLUDES DIGITAL PHOTOGRAPHIC SUPPORT OF BENEFICIARIES OF THE GRANT WHO WERE PERSONALLY INVOLVED IN THE PROGRAM AND A 2-3 SENTENCE NARRATIVE ABOUT HOW THEY BENEFITED FROM THE FUNDING THAT WAS PROVIDED. THE REPORT MUST ALSO CONTAIN AN EXPLANATION FROM THE GRANTEE ON HOW THE FUNDING IMPROVED THE LIFE OF SOMEONE IN MONTGOMERY COUNTY. THE GRANT REPORT IS REVIEWED BY THE DISTRIBUTION COMMITTEE PRIOR TO DISCUSSION ON THE SUBSEQUENT YEAR'S FUNDING REQUEST FROM A GRANTEE. IF A GRANTEE DOES NOT MAKE A FUNDING

Part IV Supplemental Information

REQUEST THE SUBSEQUENT YEAR, THE GRANT REPORT IS REVIEWED BY THE PRESIDENT AND CEO. ADDITIONALLY, THE GRANT AGREEMENTS REQUIRE THAT ANY FUNDS NOT USED OR COMMITTED FOR THE SPECIFIC PURPOSE OF THE GRANT WITHIN THE SPECIFIED TERM OF JAN. 1 THROUGH DEC. 31 OF THE GRANT YEAR MUST BE RETURNED TO MCCF, UNLESS OTHERWISE AUTHORIZED IN WRITING.

PART II, LINE 1, COLUMN (H):

NAME OF ORGANIZATION OR GOVERNMENT: ALL EARS! LISTENING & LANGUAGE CENTER

(H) PURPOSE OF GRANT OR ASSISTANCE: TO PROVIDE WEEKLY AUDITORY VERBAL THERAPY SESSIONS TO 33% (2) OF THE ENROLLED MONTGOMERY COUNTY CHILDREN UNDER 2 YRS. OLD, AT NO CHARGE, THIS NEXT CALENDAR YEAR (156 SESSIONS TOTAL) TO ENSURE THE CRITICAL EARLY LEARNING INTERVENTION NEEDED FOR OPTIMAL LONG-TERM SPOKEN LANGUAGE OUTCOMES.

NAME OF ORGANIZATION OR GOVERNMENT: ANGEL REACH

(H) PURPOSE OF GRANT OR ASSISTANCE: TO EXPAND THE ANGEL REACH FOSTER SUCCESS INITIATIVE TO INCLUDE LEARNING INTERVENTION SESSIONS WHICH WILL PROVIDE CONCENTRATED EDUCATION INTERVENTION TO ENSURE SUCCESS FOR OUR YOUNG PEOPLE WHO STRUGGLE WITH LEARNING DIFFICULTIES.

NAME OF ORGANIZATION OR GOVERNMENT: ASSISTANCE LEAGUE OF MC

(H) PURPOSE OF GRANT OR ASSISTANCE: TO PROVIDE NEW CLOTHING AND SHOES TO 40 STUDENTS IN NEED IN ALL SIX MONTGOMERY COUNTY SCHOOL DISTRICTS.

NAME OF ORGANIZATION OR GOVERNMENT: BRIDGEWOOD FARMS

(H) PURPOSE OF GRANT OR ASSISTANCE: UPDATE OUR HORTICULTURE PROGRAM BY REPAIRING AND UPGRADING THE HEATING AND COOLING SYSTEMS IN NEWEST GREENHOUSE

Part IV Supplemental Information

NAME OF ORGANIZATION OR GOVERNMENT: COMMUNITY ASSISTANCE CENTER

(H) PURPOSE OF GRANT OR ASSISTANCE: FUNDING TO BE USED TO PROVIDE PROGRAM SUPPORT FOR CAC'S SERVICES INCLUDING PROGRAM DELIVERY, CLIENT ASSISTANCE AND CASE MANAGEMENT. RENT AND UTILITIES DURING ARCTIC BLAST,

NAME OF ORGANIZATION OR GOVERNMENT: COMPASSION UNITED

(H) PURPOSE OF GRANT OR ASSISTANCE: UPDATE A BUILDING BY REPAIRING BATHROOM AND ADDING WALL WITH DOOR FOR CAC TO PROVIDE ADDITIONAL SERVICES TO THE GROCEVILLE/CUT AND SHOOT COMMUNITY FOR FREE MEDICAL SERVICES WITH INTERFAITH COMMUNITY CLINIC AND FINANCIAL ASSISTANCE THROUGH CAC.

NAME OF ORGANIZATION OR GOVERNMENT: CONROE LIVE

(H) PURPOSE OF GRANT OR ASSISTANCE: REFURBISH MURALS IN DOWNTOWN CONROE, REFURBISH BENCHES IN DOWNTOWN CONROE, AND OPERATING COSTS

NAME OF ORGANIZATION OR GOVERNMENT: EAGLES NEST MINISTRIES OF CONROE

(H) PURPOSE OF GRANT OR ASSISTANCE: PAY TWO MONTHS OF ROOM, CLOTHES, FOOD, COUNSELING SERVICES, PROGRAM CURRICULUM, STAFF WAGES, AND ALL BILLS INCLUDING UTILITIES, WATER, INSURANCE FOR A HOMELESS MALE PAROLEE. COST \$1,200 PER MONTH TO HOUSE A HOMELESS PAROLEE.

NAME OF ORGANIZATION OR GOVERNMENT: EDUCATION BASED HOUSING, INC

(H) PURPOSE OF GRANT OR ASSISTANCE: ENRICH LIVES OF 275 SENIORS AGING IN PLACE AT PROVIDENCE AT KUYKENDAHL COURT AND HERITAGE SENIORS.

NAME OF ORGANIZATION OR GOVERNMENT:

FIRST BAPTIST CHURCH OF CONROE BENEVOLENT FUND

Part IV Supplemental Information

(H) PURPOSE OF GRANT OR ASSISTANCE: ASSISTANCE WITH FINANCIAL NEEDS LIKE RENT, ELECTRIC, OR OTHER NECESSARY UTILITIES FOR MONTGOMERY COUNTY RESIDENTS IN NEED

NAME OF ORGANIZATION OR GOVERNMENT: FOB RASOR

(H) PURPOSE OF GRANT OR ASSISTANCE: PAY FOR TWO FOB RASOR SIGNS - ONE 4X8' ON THE SIDE OF THE BUILDING AND ONE AT THE STREET TO ADVERTISE ACTIVITIES OFFERED BY FOB RASOR. (4X8' FOR SIDE)

NAME OF ORGANIZATION OR GOVERNMENT: GOD'S GARAGE

(H) PURPOSE OF GRANT OR ASSISTANCE: FUNDS FOR CONSTRUCTION OF NEW ADMINISTRATION AND AUTO REPAIR CENTER NEEDED TO INCREASE OUR OPERATING EFFICIENCY AND TRIPLE THROUGHPUT. NET RESULT TO EXTEND OUTREACH AND ASSIST MANY MORE SINGLE MOTHERS, WIDOWS AND WIVES OF DEPLOYED MILITARY IN NEED OF RELIABLE TRANSPORTATION.

NAME OF ORGANIZATION OR GOVERNMENT:

HENRY'S HOME HORSE AND HUMAN SANCTUARY

(H) PURPOSE OF GRANT OR ASSISTANCE: SPONSOR ONE OF THE RESCUED HORSES FOR A YEAR INCLUDING ALL THEIR FEED AND SUPPLEMENTS, PREVENTATIVE VET CARE, FARRIER, GROOMING AND TRAINING SUPPLIES AND TACK TO MAKE THEIR WORK MORE COMFORTABLE.

NAME OF ORGANIZATION OR GOVERNMENT: HERITAGE MUSEUM OF MONTGOMERY COUNTY

(H) PURPOSE OF GRANT OR ASSISTANCE: CONTINUE PROJECT TO COLLECT 8 ORAL HISTORIES OF EARLY MONTGOMERY COUNTY FAMILIES, INTERVIEW INDIVIDUALS AND PREPARE PROFESSIONAL VIDEO PRODUCTION PRESERVING THEIR HISTORIES.

Part IV Supplemental Information

NAME OF ORGANIZATION OR GOVERNMENT: HOPE DISASTER RECOVERY

(H) PURPOSE OF GRANT OR ASSISTANCE: PORTION OF STAFF SALARY TO COORDINATE GROCERY DELIVERY TO UNDERSERVED PEOPLE IN MONTGOMERY COUNTY.

NAME OF ORGANIZATION OR GOVERNMENT: HOUSTON COMMUNITY TOOLBANK

(H) PURPOSE OF GRANT OR ASSISTANCE: THROUGH THE USE OF NEWLY PLACED REMOTE PICKUP CONTAINERS AND DELIVERY OPTIONS, COMBINED WITH A COORDINATED OUTREACH EFFORT, THE TOOLBANK WILL EXPAND LENDING IN MONTGOMERY COUNTY AND INCREASE THE IMPACT OF CHARITABLE ACTIVITY AND VOLUNTEERISM.

NAME OF ORGANIZATION OR GOVERNMENT: INSPIRATION RANCH

(H) PURPOSE OF GRANT OR ASSISTANCE: FUNDS TO HELP WITH TRAINING AND CONTINUING EDUCATION OF BOTH EQUINE-ASSISTED MENTAL HEALTH AND EQUINE-ASSISTED THERAPEUTIC RIDING STAFF MEMBERS

NAME OF ORGANIZATION OR GOVERNMENT: INTERFAITH COMMUNITY CLINIC

(H) PURPOSE OF GRANT OR ASSISTANCE: FUND INTERFAITH COMMUNITY CLINIC'S MOBILE SERVICES TO REACHING HIGH-NEED, LOW RESOURCE AREAS OF THE COUNTY TO ATTRACT NEW PATIENTS BY OFFERING AT A MINIMUM ONE WELLNESS VISIT EACH YEAR, AS WELL AS FOLLOW-UP VISITS AS NECESSARY TO TREAT AND MONITOR CHRONIC CONDITIONS.

NAME OF ORGANIZATION OR GOVERNMENT: JOY RIDE CENTER

(H) PURPOSE OF GRANT OR ASSISTANCE: PROVIDE FUNDING TO GRADE AND PREPARE LAND TO BUILD AN ADAPTIVE GARDEN FOR JOYRIDE CENTER PREPARATORY DAY PROGRAM

Part IV Supplemental Information

NAME OF ORGANIZATION OR GOVERNMENT:

LONE STAR ANIMAL WELFARE LEAGUE (THE WOODLANDS DOG PARK CLUB)

(H) PURPOSE OF GRANT OR ASSISTANCE: PROVIDE SPAY/NEUTER SERVICES TO FAMILIES, SENIORS AND VETERANS BY FUNDING OUR FIXING MONTGOMERY COUNTY SPAY/NEUTER VAN THAT GOES DIRECTLY INTO THE LOCAL COMMUNITIES AND PERFORMS SERVICES ON-SITE.

NAME OF ORGANIZATION OR GOVERNMENT: LOVE FOSTERS HOPE

(H) PURPOSE OF GRANT OR ASSISTANCE: OFFSET THE 2022 RFK CHILDREN'S SUMMER CAMP CATERING EXPENSES FOR CHILDREN 7 TO 11 WHO ARE CURRENTLY IN FOSTER CARE. ONE OF FOUR CAMPS OFFERED.

NAME OF ORGANIZATION OR GOVERNMENT: MONTGOMERY COUNTY FOOD BANK

(H) PURPOSE OF GRANT OR ASSISTANCE: SUPPORT FOOD FOR SENIORS PROGRAM INCLUDING SENIOR BOX PROGRAM AND NUTRITION EDUCATION. SUPPORT FOOD FOR ARCTIC BLAST.

NAME OF ORGANIZATION OR GOVERNMENT: MONTGOMERY ISD EDUCATION FOUNDATION

(H) PURPOSE OF GRANT OR ASSISTANCE: FUNDING FOR TEACHER GRANTS AND AWARDS BACK TO THE CLASSROOMS OF MISD TO ENSURE STUDENTS RECEIVE INNOVATIVE, CREATIVE AND IMAGINARY WAYS TO LEARN. WE GIVE TOOLS AND PROGRAMS TO STUDENTS MISD DOES NOT PROVIDE.

NAME OF ORGANIZATION OR GOVERNMENT: MONTGOMERY ISD

(H) PURPOSE OF GRANT OR ASSISTANCE: AWARD FINE ARTS TEACHER BASED ON APPLICAIION BASIS AND THE NEED TO ENHANCE A CURRENT CLASSROOM/PROGRAM.

NAME OF ORGANIZATION OR GOVERNMENT: MOSAICS OF MERCY

Part IV Supplemental Information

(H) PURPOSE OF GRANT OR ASSISTANCE: PRODUCING AND MARKETING THE HOPE
PIECED TOGETHER PODCAST, INCLUDING EDITING, PODCAST HOSTING PLATFORM,
SOUNDPROOFING OF RECORDING SPACE AND THE VIRTUAL RECORDING PLATFORM.

NAME OF ORGANIZATION OR GOVERNMENT: SPECIAL OLYMPICS TEXAS

(H) PURPOSE OF GRANT OR ASSISTANCE: SUPPORT PROGRAMS FOR SPECIAL
OLYMPICS ATHLETES (INDIVIDUALS WITH INTELLECTUAL DISABILITIES) IN
MONTGOMERY COUNTY, TX AREA.

NAME OF ORGANIZATION OR GOVERNMENT: TEXAS PRADER-WILLI ASSOCIATION

(H) PURPOSE OF GRANT OR ASSISTANCE: PAY FOR UPGRADE AND REPAIR OF
ELECTRICAL SYSTEM TO MEET CODE TO TRANSFORM GARAGE OF NEW CONROE GROUP
HOME INTO A RECREATION AREA.

NAME OF ORGANIZATION OR GOVERNMENT:

WASTE NOT WANT NOT DBA KEEP US FED MONTGOMERY COUNTY

(H) PURPOSE OF GRANT OR ASSISTANCE: PROVIDE 75 HOURS OF STAFF TIME
TOWARD ACQUISITION OF NEW VOLUNTEERS AND RECIPIENTS TO SECURE
UNDER-REPRESENTED POPULATIONS IN MONTGOMERY COUNTY WITH INCREASED SERVICE
IN BLACK AND HISPANIC COMMUNITIES

**SCHEDULE O
(Form 990)**

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public
Inspection

Name of the organization

MONTGOMERY COUNTY COMMUNITY FOUNDATION

Employer identification number

76-0082098

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

GROW EFFECTIVE PHILANTHROPY THROUGH ACCOUNTABLE AND EFFICIENT
STEWARDSHIP OF ENDOWED CONTRIBUTIONS. MCCF OFFERS ENDOWMENT DONORS
SIMPLICITY AND FLEXIBILITY IN CARRYING OUT THEIR LONG TERM CHARITABLE
GOALS AND WORKS TO CONTINUALLY MEET NEEDS AND INCREASE DONOR IMPACT IN
THE COMMUNITY.

FORM 990, PART VI, SECTION B, LINE 11B:

LINE 11B EXPLANATION - THE FOUNDATION'S PRESIDENT & CEO AND THE BOARD OF
DIRECTORS REVIEW THE 990 BEFORE FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

ALL EMPLOYEES, BOARD OF DIRECTORS, COMMITTEES, AND INVESTMENT ADVISORS ARE
COVERED BY THE CONFLICT OF INTEREST POLICY. CONFLICTS OF INTEREST ARE
DETERMINED AT EACH LEVEL - BOARD, EXECUTIVE DIRECTOR AND COMMITTEE, AND
ACTUAL CONFLICTS OF INTEREST ARE REVIEWED AT THE SAME LEVELS. WHEN A
CONFLICT OF INTEREST IS IDENTIFIED, THE INDIVIDUAL MUST RECUSE THEMSELVES
FROM DELIBERATIONS AND ABSTAIN FROM VOTING ON SUCH MATTERS.

FORM 990, PART VI, SECTION B, LINE 15A:

THE MCCF BOARD OF DIRECTORS REVIEWS AND VOTES ON COMPENSATION AWARDED TO
THE PRESIDENT & CEO ANNUALLY. FOR THIS REVIEW, THEY ARE PROVIDED THE
COUNCIL ON FOUNDATIONS EMPLOYEE COMPENSATION SUMMARY FOR COMMUNITY
FOUNDATIONS WITH A COMPARABLE ASSET SIZE. ADDITIONALLY, THE BOARD CONDUCTS
AN ANNUAL EVALUATION OF THE PRESIDENT AND CEO'S JOB PERFORMANCE.

